

We are expanding our business in manufacturing, sales, installation, maintenance, engineering, and other aspects of business in motion control, robotics, system engineering, information technologies and other business fields.

## Company Overview

Since its founding in 1915, and based on its management principle of contributing to the evolution of society and the welfare of humankind through the performance of its business, Yaskawa Electric has provided continuing support for the key industries of the times from motors and factory automation to the mechatronics of today. We will further strengthen our core business in servo motors, controllers, AC drives, and industrial robots while we make maximum use of those technologies in new solutions that will contribute to environmental protection and the evolution of society.

Corporate Name: Yaskawa Electric Corporation

Founded : July 16, 1915

Employees : Consolidated 8,085 (5,543)

Non-consolidated 2,798 (756)

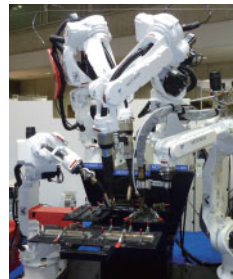
The figures in parentheses show the number of temporary employees, which is not included in the larger figure.

## MOTION CONTROL



AC servomotors are built into machine tools, robots, food and packaging machines, printing machines, and other such equipment. Their range of application is also expanding to include semiconductor and electronic component manufacturing equipment as well as press manufacturing and related equipment, injection molding machines, and so on. AC drives are of course used in industrial machinery, but also in air conditioners, refrigerators, washing machines, health care equipment, and other consumer areas, as well as in elevators, escalators, cranes, and other such transportation equipment. These are devices that curb wasteful electric power consumption and contribute significantly to energy conservation.

## ROBOTICS



Robots function primarily in markets related to automotive and electrical equipment, where they contribute to the automation of welding, painting, handling, transporting, and other such processes. In the semiconductor market, clean robots and vacuum robots are used, and in the liquid crystal market, robots are used for glass substrate transport applications.

## SYSTEM ENGINEERING



System engineering contributes to the stable operation of plant system facilities that are essential to everyone's daily lives, including steel mills and water treatment plants (water supply and sewerage). There is also growing demand for medium-voltage AC drives to use in energy conservation measures for fans, blowers, pumps, and other such large hydropower and wind power machinery and facilities.

## INFORMATION TECHNOLOGY & OTHERS



The information technologies business involves two Yaskawa Group companies that engage in software development, computer peripheral equipment, and other related activities. The companies are Yaskawa Information Systems Corporation and YE Data Inc.

## Network

Head Office : 2-1 Kurosaki-shiroishi, Yahatanishi-ku, Kitakyushu 806-0004 Japan ..... Phone: +81-93-645-8801  
 Tokyo Office : New Pier Takeshiba South Tower, 16-1 Kaigan 1 Chome, Minato-ku, Tokyo 105-6891 Japan .. Phone: +81-3-5402-4502  
 Nagoya Office: Horiuchi Building, 25-9 Meieki 3 Chome, Nakamura-ku, Nagoya 450-0002 Japan ..... Phone: +81-52-581-2761  
 Osaka Office : Shin-Fujita Building, 4-27 Doujima 2 Chome, Kita-ku, Osaka 530-0003 Japan ..... Phone: +81-6-6346-4500  
 Kyusyu Office : Myojo Building No.7, 1-1 Tenjin 4 Chome, Chuo-ku, Fukuoka 810-0001 Japan ..... Phone: +81-92-714-5331  
 Plants and Laboratories : Yahata-nishi Plant, Yahata-higashi Plant, Yukuhashi Plant, Tokyo Plant, Technology & Development Division / Corporate Research & Development Center

## Yaskawa Electric has business centers in 25 countries around the world, and production centers in 9 countries.

With links among the group companies and service centers in three regions of the world (Asia, North and South America, and Europe), Yaskawa Electric provides strong support for global businesses and highly localized, thorough support for each area.

## Group Companies

### JAPAN

- **Y-E DATA INC.**  
Manufacturing and sales of computer peripheral and terminal equipment; Ontrack Data Recovery service
- **YASKAWA INFORMATION SYSTEMS CORPORATION**  
Information processing, software development, sales of system equipment
- **YASKAWA CONTROLS CO., LTD.**  
Manufacturing and sales of electric machines, and parts
- **YASKAWA ELECTRIC ENGINEERING CORPORATION**  
Maintenance, test operation and adjustment of electric machines and facilities and technical training
- **YASKAWA LOGISTEC CORPORATION**  
General product distribution
- **YASKAWA MOTOR CORPORATION**  
Design, manufacturing, sales and maintenance of motors, generators and motor applications

### EUROPE

- **YASKAWA EUROPE GmbH** (Germany)  
Sales of AC drives, servomotors and controllers. Manufacturing, sales, and after-sales service of robots
- **YASKAWA NORDIC AB** (Sweden)  
Sales and after-sales service of robots
- **YASKAWA ELECTRIC UK LTD.** (U.K.)  
Manufacturing, sales, and after-sales service of AC drives
- **YASKAWA EUROPE TECHNOLOGY LTD.** (Israel)  
Development, manufacturing, sales, and after-sales service of servomotors and controllers. Sales and after-sales service of robots

### ASIA

- **YASKAWA ELECTRIC(SHANGHAI) CO., LTD.** (China)  
Sales and after-sales service of AC drives, servomotors and controllers
- **SHANGHAI YASKAWA DRIVE CO., LTD.** (China)  
Manufacturing and sales of AC drives, servomotors and controllers
- **SG-MOTOMAN ROBOTIC CO., LTD.** (China)  
Sales and after-sales service of robots
- **YASKAWA ELECTRIC (SHENYANG) CO., LTD.** (China)  
Manufacturing, sales, and after-sales service of servomotors and controllers
- **YASKAWA ELECTRIC (SINGAPORE) PTE. LTD.** (Singapore)  
Sales and after-sales service of AC drives, servomotors, controllers and robots
- **YASKAWA ELECTRIC KOREA CORPORATION** (Korea)  
Sales and after-sales service of AC drives, servomotors, controllers and robots
- **YASKAWA ELECTRIC TAIWAN CORPORATION** (Taiwan)  
Sales and after-sales service of AC drives, servomotors and controllers. After-sales service of robots
- **YASKAWA Robotics India Limited** (India)  
Sales and after-sales service of robots

### THE AMERICAS

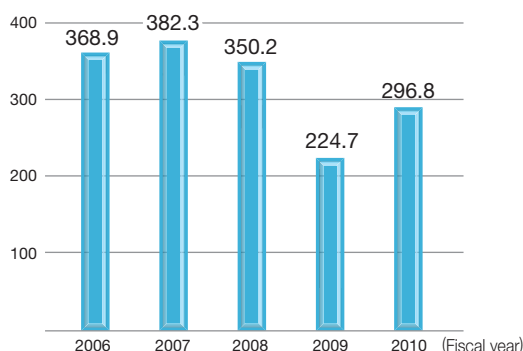
- **YASKAWA AMERICA INC.** (U.S.A.)  
Manufacturing, sales, and after-sales service of AC drives, servomotors and controllers. Sales and after-sales service of robots
- **YASKAWA MOTOMAN CANADA, LTD.** (Canada)  
After-sales service of AC drives, servomotors and controllers. Sales and after-sales service of robots
- **YASKAWA ELÉTRICO DO BRASIL LTDA.** (Brazil)  
Sales and after-sales service of AC drives, servomotors and controllers

#### Overseas subsidiaries and affiliates

France, Italy, Netherlands, Spain, Czech Republic, Slovenia, Finland, South Africa, Thailand, Malaysia, Indonesia, Mexico

## Business Results

### Consolidated Net Sales (in Billion of Yen)



### Sales Breakdown by Business Segment

